

The following communications were made available by Fiat Chrysler Automobiles N.V. on Twitter, LinkedIn and Facebook on December 18, 2019.

Twitter:

A world-class mobility leader with global scale is on the horizon. We have reached a combination agreement with @Groupe PSA to create the 4th-largest automotive group, poised to manage the challenges of a new era in the auto industry. #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

Today, we signed a binding combination agreement with @GroupePSA to form the 4th largest global OEM by volume - a new industry leader with the leadership, resources and scale to be at the forefront of a new era of sustainable mobility. #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

The combination creates a diversified business with among the highest margins in its core markets of Europe, North America and Latin America, a broad portfolio of iconic brands offering best-in-class products in all key vehicle segments. #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

The combined company will leverage investment efficiency across a larger scale to develop innovative mobility solutions and cutting edge technologies in new energy vehicles, autonomous driving and connectivity. #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

CEO Mike Manley on combination agreement with @GroupePSA: "I share the same level of enthusiasm and confidence as Carlos Tavares about the merger with Groupe PSA." #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

The combination agreement with @GroupePSA allows us to "execute what has only been theorized before - smart industry consolidation" - FCA CEO Mike Manley. #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

Twitter (Retweets @Groupe PSA EN):

[LT] #CarlosTavares: « The goal that we have set for ourselves is to deliver new mobility solutions able to meet all requirements ; because freedom of mobility is a strong societal expectation »

[LT] #CarlosTavares: « Together, we will be in a position to face also the huge challenges in #Mobility, Autonomous Cars and Connectivity »

[LT] #CarlosTavares: « Mike and I, with the best of the creativity of #Europe and of #Americas, we will create the good chemistry to make this new company a true success »

LinkedIn:

A world-class mobility leader with global scale is on the horizon. We have reached a combination agreement with @Groupe PSA to create the fourth-largest automotive group, poised to capitalize on the opportunities presented by a new era in the automotive industry. #PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

Facebook:

A world-class mobility leader with global scale is on the horizon. We have reached a combination agreement with @Groupe PSA to create the fourth-largest automotive group, poised to capitalize on the opportunities presented by a new era in the automotive industry.

#PSAandFCAtoMerge <http://bit.ly/PSAandFCA>

FORWARD-LOOKING STATEMENTS

This communication contains forward-looking statements. These statements are based on FCA's current expectations and projections about future events and, by their nature, are subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them. Actual results may differ materially from those expressed in such statements as a result of a variety of factors, including: volatility and deterioration of capital and financial markets, changes in commodity prices, changes in general economic conditions, economic growth and other changes in business conditions, weather, floods, earthquakes or other natural disasters, changes in government regulation, production difficulties, including capacity and supply constraints, uncertainties as to whether the proposed business combination will be consummated or as to the timing thereof as well as the realization of the anticipated synergies therefrom, and many other risks and uncertainties, most of which are outside of FCA's control.

FCA and its affiliates, directors, advisors, employees and representatives, expressly disclaim any liability whatsoever for such forward-looking statements.

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This communication includes some information on specific transaction proposals that remain subject to discussions and certain approvals and other conditions.

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An offer of securities in the United States pursuant to a business combination transaction will only be made, as may be required, through a prospectus which is part of an effective registration statement filed with the US Securities and Exchange Commission ("SEC"). Shareholders of Fiat Chrysler Automobiles N.V. ("FCA") and Peugeot S.A. who are US persons or are located in the United States are advised to read the registration statement when and if it is declared effective by the US Securities and Exchange Commission because it will contain important information relating to the proposed transaction. You may obtain copies of all documents filed with the SEC regarding the proposed transaction, documents incorporated by reference, and FCA's SEC filings at the SEC's website at <http://www.sec.gov>. In addition, the effective registration statement will be made available for free to shareholders in the United States.